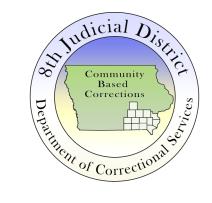


Eighth Judicial District Annual Report 2018

Annual Report

2018



Daniel T. Fell, District Director

Prepared by Linda Norton, Kristina Jones, Jenny Roberts and Kim Bradfield

On the Cover

Eighth Judicial District staff members pictured along the Mississippi River in Fort Madison are from left to right back row, Secretary Ashley Hocker, HRU Officer Jonathan Deen, PPO II Jonathan Robbins, Community Treatment Coordinator Ashley Banes, front row PPO II Ben Toal, and Assistant Director Gary Peitz.

The Fort Madison Toll Bridge pictured, also known as the Santa Fe Swing Span Bridge, was completed in 1927 and at that time, was the longest double-deck swing-span bridge in the world.

Photo by Kim Bradfield

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The Year in Review

Our annual report is designed to highlight our staff, the life blood of our organization; what they do for our department, and how they do it.

Therefore it is only fitting that I start by thanking the staff of the Eighth District. The work they do every day impacts the lives of all Iowans. The work they do every day, keeps our communities safer. Each and every member of our staff, truly makes a difference. Our District Board of Directors plays a crucial role in our department being in position to effect positive change, and I want to thank them for their continued support and guidance.

I am truly proud of the individual successes and collective accomplishments achieved last year, some of which are outlined in this report. If a person were wanting to review the finite details of all of our daily operations, that information is readily available upon request.

This annual report provides information about activities in the Eighth Judicial District Department of Correctional Services from July 1, 2017 through June 30, 2018 and is prepared pursuant to the Code of Iowa. It will be submitted for filing with the Board of Supervisors of each county in the Eighth District.

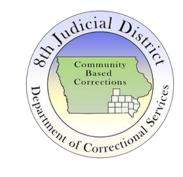
In closing, I speak for all of our staff when I say that our duty, our primary focus, is to protect the citizens we serve from victimization while at the same time providing the clients we serve with meaningful opportunities for change. That is what we strive for, every day.

Respectfully,

Daniel T. Fell, Director



Daniel T. Fell
District Director



Mission Statement

VISION: An Iowa with no more victims.

MISSION: Creating opportunities for safer communities.

BELIEFS: We BELIEVE that people can change;

that our efforts help make people safer;

that every person should be treated with

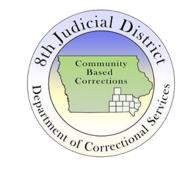
dignity and respect; and

that we must work as a team if we are to

succeed.



Gary B. Peitz,
Assistant
District Director



History

The Eighth

Judicial District

Department of Correctional Services is an independent public agency, with a board of directors, created and established under Chapter 905 of the Code of Iowa to provide community correctional services to 14 counties in Southeast Iowa: Appanoose, Davis, Des Moines, Henry, Jefferson, Keokuk, Lee, Louisa, Mahaska, Monroe, Poweshiek, Van Buren, Wapello, and Washington.

Community-based corrections was established in the Burlington and Ottumwa areas in the early 1970s as part of a pilot project funded through the federal Law Enforcement Assistance Act. At that time, services were also provided by the Division of Corrections within the lowa Department of Social Services.

In 1977, the Eighth Judicial District Department of Correctional Services was established and assumed all community corrections functions in the District with the exception of state parole and work release. That same year, the District's first community residential correctional facility opened in Burlington.

On July 1, 1984, the Legislature turned over the administration of state parole and work release to the district departments from the State Department of Corrections. In May of 1991, a second residential correctional facility opened in Ottumwa. In addition, community-based corrections expanded, which allowed the District to create a dedicated treatment services division. Currently, 112 staff members provide comprehensive adult community corrections supervision and programming to 2,618 clients.

The Eighth Judicial District Department of Correctional Services currently supervises 2,618 clients.

Counties Served



The Eighth District operates nine probation and parole offices and two residential facilities to

serve 14 counties.

Appanoose: Centerville

Davis: Bloomfield

Des Moines: Burlington

Henry: Mt. Pleasant

Jefferson: Fairfield

Keokuk: Sigourney

North Lee: Ft. Madison

South Lee: Keokuk

Louisa: Wapello

Mahaska: Oskaloosa

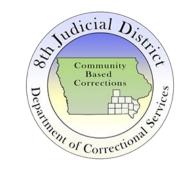
Monroe: Albia

Poweshiek: Montezuma

Van Buren: Keosauqua

Wapello: Ottumwa

Washington: Washington







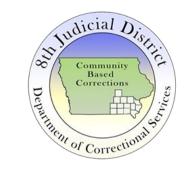




2018 Highlights

The 4-12 shift at the Burlington Residential Facility received the Team Excellence Award at our annual Employee Recognition Day.

Pictured, left to right, are Zach Allsup, Sa'Quiriez Baker, Justin Leffler and Charles Severs.



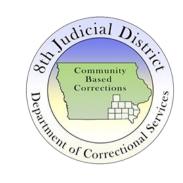
Governor's Volunteer Award



Pictured, left to right, are Lt. Governor Adam Gregg, Drug Court Alumnus Jesse Marts, PPO III Kristina Eckert, and Governor Kim Reynolds.

During a special recognition ceremony Governor Kim Reynolds and Lt. Governor Gregg presented a '10 Year Group Length of Service Award' to PPO Kristina Eckert on behalf of the Ottumwa Drug Court Alumni Group. The award cited the group for their outstanding commitment and service.

The Drug Court Alumni Group consists of Drug Court participants and graduates that meet weekly following the Drug Court session. During this group time, participants discuss fund-raisers, activities, and community service work, which will benefit the community. In the past, the group has participated in the Art Walk of Ottumwa, Recovery Rallies, Nights 'N' Lights, and the 'Adopt a Highway' cleanup program. They have also been involved in community outreach and knowledge building by their participation in parades and fundraisers. The group has also collected teddy bears for the Ottumwa Police Department to provide to children during calls for assistance.



Getting Risk Right

If you ask

the experts

what is the first thing that community based corrections must do in order to be effective, you will receive a reoccurring answer: Get Risk Right.

Ensuring that our clients are in the proper supervision level is not a new idea. But doing it, correctly — more times than not, can be an elusive goal. At least it has been. Dr. Gary Christensen, a consultant hired by the Iowa Department of Corrections, described the importance of the initial risk tool as the first link in a long chain, stating, "If that first link is broken, the entire supervision (chain) is primed for failure."

Currently the initial tool utilized in Iowa to determine risk level is the Iowa Risk Revised (IRR). During the implementation of this tool, many staff members in our department, and statewide, struggled to understand the intricacies and nuances that the tool required. District leadership, understanding the importance of this first step of case management, made a commitment to get risk right. That meant re-purposing a vacancy into an Executive Officer position. Our own specialist if you will, who would be tasked with training, quality assurance, and auditing risk assessments. A position that the Eighth District never had before.

"We have always known how important 'risk' is, it's just not always been easy to identify it accurately"

> Gary Peitz 36 year veteran of CBC



Getting Risk Right

When Kollin Alfred started in this critical position, the Eighth District's overall IRR proficiency rate was in the mid 40% range. Readily accepting the challenge, Alfred immersed himself in the tool and the literature. He sought out trainings as well as professional tutelage. Soon he began to review completed assessments and then shared his findings, and insights, with the case managers. By the beginning of Fiscal Year 2018, our proficiency rate had risen to 55.9%. Alfred doubled down, continually traveling from office to office across 14 counties, making himself available for questions and as a resource for case managers. Our staff worked diligently as well and the overall proficiency rose steadily. Our next benchmark showed we had increased to 73.5%. More work and more efforts equaled another increase soon after. Currently our overall IRR proficiency rate is 90.2%, which is outstanding considering where we started, and that our rural setting does not afford us the ability to have an intake unit where only one or two staff members conduct all of the assessments.

Big gains like this are only obtained by committed staff members who are vested in the process, but there is no resting on our laurels. Our commitment extends to raising our proficiency rate even higher. Getting risk right is that important.

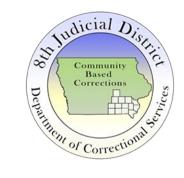
"We have to get risk right in order to properly allocate our resources."

Daniel T. Fell, District Director

In discussing the budget

proposal with the

Board of Directors



Cognitive Based Programming

Achieving Change

Through Values-Based Behavior program (ACTV)

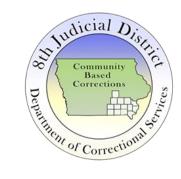
is the curriculum for the lowa Domestic Abuse Program. ACTV is different than the previous treatment model as it puts a strong emphasis on equalizing the relationship between program facilitators and participants. This was accomplished by creating a non-judgmental and collaborative environment. Amie Zarling, an assistant professor at lowa State University, who developed the ACTV program stated, "No one likes being told what to do and the men in batterer programs are no different." This shift in method proved effective, as a three-year study has shown that offenders who complete ACTV are 50% less likely than offenders who completed the previous program to reoffend during the first year after treatment.

It is a goal of our department to train all of our case managers in the facilitation of cognitive based programming, including ACTV. District leadership identified three main benefits from this strategy: First, the department needed to have enough ACTV facilitators to ensure the program could be offered outside of our two biggest cities, Burlington and Ottumwa. Second, best practices indicated the current facilitators needed relief. And lastly, scholarly studies indicate that learning a cognitive based program, and then facilitating it, makes case managers more effective.

The department added five new facilitators over the last year and now has 26 staff members trained as facilitators. This larger cadre of facilitators has allowed us to offer classes at more locations. Additionally, staff members have bought into the new approach that used a power and control model.



PPO Nyci Harbison (left) and CTC Lindsay Epperson (right) facilitate ACTV during a domestic abuse class at the Ottumwa Residential Facility.



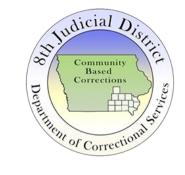
By: Daniel T. Fell, District Director

In 2016,

I wrote an article for the annual report highlighting our fledgling start as the department began to tackle the goals identified by strategic planning. It was hoped that through that process, we could increase the efficacy of how we utilize resources and conduct business. In other words, make things better. As our department ramps up to begin the next chapter of this ever continuing process, I wanted to report back on what has been accomplished.

In late 2015, we designed an anonymous survey to assess what we were doing right, what could be done better, and to get ideas and input on our work from those on the front line, the ones who "really do the work." The survey went out to all of our employees and we had an amazing response rate of almost ninety percent. A large cross section of interested staff were then assembled to review the responses and identify and prioritize the issues facing the District. This facilitated process was marked by high levels of collaboration, and some consternation (which is a good thing). As a result, five primary focus areas were agreed upon: staff safety, continuous quality improvement, professional development and training, organizational development, and fiscal matters. After conducting more fact finding and a deeper review, each committee determined their own goals and developed an action plan. Those are listed on the following pages, and include a note regarding the status of each priority.

Thirty-three staff members, representing every job classification in the District, made up five work committees.



Safety Committee

Goal: Provide a safe working environment for employees, offenders and visitors by:

- Conducting safety audits of all offices and facilities. **DONE.**
- Using information obtained from audits to prioritize recommendations to the Leadership Team. DONE as resources allowed. List of remaining upgrades are resources dependent.
- Identifying, developing, and providing classroom, hands-on, and scenario based training to be delivered districtwide in the next 12 months. DONE, and ready to be built upon.
- Training a staff member as a verbal judo instructor and providing training to ten percent of staff monthly until all staff have been trained. **DONE.**
- Reviewing and recommending any needed revisions on safety related policies and procedures. ALL WERE REVIEWED and revised as needed, but this must always be ongoing.

Continuous Quality Improvement Committee

Goal: Ensure that supervision resource strategies are utilized and based upon validated risk assessments and other evidence-based practices to further ensure quality assurance for all department services related to successful offender re-entry by:

- Rolling out the DRAOR assessment tool and providing necessary trainings. **DONE.**
- Ensuring Jesness is accessible in all offices and offer trainings as needed. **DONE.**
- Establishing quality assurance expectations and training all staff. STILI
 ONGOING; have made huge strides with a dedicated Q&A Executive Officer.
- Standardizing ICON reports provided to staff and train staff to interpret them. **DONE**, but needs constantly are changing.

"Having a security expert come in and give us ideas on how to harden our offices and facilities

was a great first step."

Nick Baker Residential Supervisor Safety Committee Co-Chair



Professional Development and Training Committee

Goal: Develop and recommend strategies for hiring processes and for relevant and meaningful professional development opportunities by:

- Learning about best practices for hiring externally and promoting internally.
 MADE MANY CHANGES to current practices, but always ongoing.
- Identifying, categorizing and prioritizing professional development topics for all job classifications. 80% COMPLETED, but unable to implement due to current training load.
- Developing a training plan for each job classification. 80% COMPLETED.
- Researching, identifying, and prioritizing annual trainings for each classification. DONE, but unable to implement due to current training load and financial outlay required.

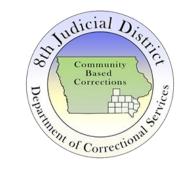
Organizational Development Committee

Goal: Develop and recommend strategies to improve the work culture and climate of the District by:

- Reviewing district survey and ensuring results are shared districtwide.
 DONE.
- Developing and recommending to the Leadership Team a comprehensive action plan. DONE. Some initiatives implemented and others ongoing.
- Recruiting new members to the Committee from each work unit. STALLED.
- Expanding employee recognition program. DONE, but always ongoing.

"We want to be the type of organization that people knock down the doors to work for."

Jenny Roberts
Administrative Assistant
Organizational Development
Co-Chair



Fiscal Committee

Goal: Ensure that our finances are used in an efficient manner to support our priorities while also safeguarding resources through accurate accountability by:

- Designing a proactive strategy to collect outstanding supervision and treatment fees. DONE, revised and DONE AGAIN.
- Consolidating the purchase of all office supplies across the district to negotiate lower prices from a single vendor. DONE, but always ongoing.
- Determining the fiscal viability of reducing the vehicle fleet to only those required and instead pay staff mileage for using personal vehicles. BEGUN, continuing as fleet ages out.

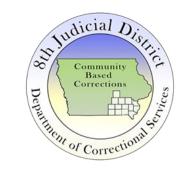
Lots of hard work, time, and effort went into what can now be summarized in simple bullet statements.

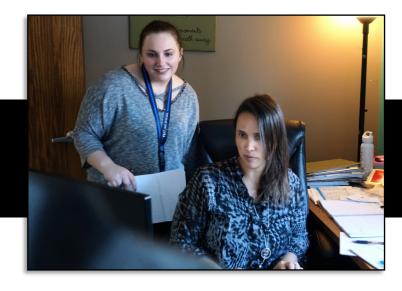
I sincerely appreciate all of the committee members, and other staff, who helped along the way. They cared enough to do the work, to stay positive during the processes of change, and to be patient while the bugs were being worked out.

I am proud of where we are at now and I look forward to where we are going.

"I'd much rather drive my own car ..."

Predominant theme found on surveys

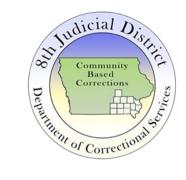








Staff members from the Burlington office are, left to right, Allyson Church, Jaime Baker,
Heather Jones and Candace Collins.



Leadership Team



District Director

Assistant Director



Division Manager



Executive Officer



Administrative Officer



Administrative Assistant

Daniel T. Fell

Gary Peitz

Vince Remmark

Linda Norton

Kristina Jones

Jenny Roberts



Residential Manager **Patrick Lacy**



Residential Supervisor **Nick Baker**



Residential Manager **Ted Robinson**



Residential Supervisor **Colby Kreiss**



Probation/Parole Supervisor **Debbie Berrier**



Probation/Parole Supervisor Donn Bruess



Probation/Parole Supervisor **Kurt Rosenberg**

Annual Staff Awards



Employee of the Year: Zach Allsup

Who goes above and beyond the call on a regular basis. In all of his duties as a Residential Officer, including working on the 4 – 12 shift, serving as a Core Correctional Practices coach, facilitating Thinking for Change classes, and leading the Phase Group, Zach displays a strong work ethic, a positive attitude, a high degree of knowledge, and willingness to lend a helping hand.

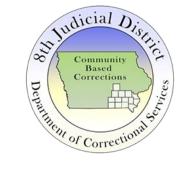
"It gets harder and harder to vote on these awards every year because we have so many deserving employees."

> Vince Remmark, Division Manager



Manager of the Year: Donn Bruess

Who has shown great versatility and leadership in switching from the position of Residential Manager to Probation and Parole Supervisor. His straight forward approach, coupled with a willingness to learn and great tenacity, has served him very well during this transition. Additionally, he has taken on leading roles with DRAOR and ACTV, and immersed himself fully into all facets of field supervision.



Annual Staff Awards



Newcomer of the Year: Kollin Alfred

Kollin quickly learned how his position could benefit the department and set forth working with staff to improve our overall ability to conduct effective and meaningful case management. As an Executive Officer he has promoted continuous quality improvement and quality assurance in all manners and his efforts have increased our District's ability to achieve our mission.



Team Excellence: BRF 4-12 Shift

Members include Zach Allsup, Charles Severs, Sa'Quiriez Baker and Justin Leffler. They teach a lot of classes at the facility, conduct most of the disciplinary hearings, and do whatever else is needed to ensure the facility runs smoothly and efficiently (see photograph on page 8).



Top Fee Collector: Katie Detrick

As the District's top fee collector, PPO II Katie Detrick collected \$15,895 in fiscal year 2018 — \$6,000 more than the average amount collected. In these continued times of budget uncertainty, maintaining this part of supervision as a high priority is greatly appreciated.

"The Facility is real busy on 4-12, but they keep things running smooth. I'm proud of them."

Patrick Lacy, Residential Manager



Staff Awards

Day In/Day Out Awards



Secretary Dena DeVore

Dena has quickly become an integral part of our clerical team. Her positive attitude and pleasant demeanor are always apparent, and she gladly does whatever she can to help others. In a very short time she has gained a clear understanding of everything her job entails and has rapidly become a great asset to the staff she supports.

This semi-annual honor recognizes staff members who excel in all facets of their positions within the

District on a daily basis.



PPO I Allyson Church

Allyson has done a fantastic job learning the ins and outs of community based corrections. Starting as a Residential Officer and now as a Probation Officer doing PSIs and assessments, her overall body of work can be described as complete, accurate, and outstanding. Allyson is always very willing to help others and a true team player in many ways.

Daniel T. Fell, District Director

The following employees were recognized for not using sick leave during the fiscal year: Kollin Alfred; Nick Baker-2nd award; Debbie Berrier – 5th award; Patrick Lacy — 5th award; Linda Norton — 3rd award; Gary Peitz – 11th award; Kurt Rosenberg – 9th award.



Staff Awards

Day In/Day Out Awards



PPO Supervisor Donn Bruess

Who has done an outstanding job in his new role of Probation Parole Supervisor. Having to learn the facets of field supervision, as well as forming relationships with an entirely new staff, are both daunting tasks. Donn not only embraced those challenges, he immersed himself 100% in doing both.

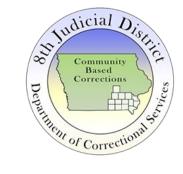
Twenty four staff members have been recognized with Day In Day Out Performer

Awards since it's creation in 2011.



PPO II Jason Jones

Whose proactive and positive approach to his duties are very much appreciated. In addition to all of his *real* duties, he is also known for being "the guy" who will gladly help with anything, at any time. It could be one of so many things: tidying up for a Board Meeting, assisting other staff, standing calf deep in water to clean up after a leak, taking U/As, shoveling the walk, etc. And he does all of these things with a cheerful demeanor.



Employee Spotlight



Brandi Lloyd Residential Officer Ottumwa



Ted Robinson Residential Manager Ottumwa



Jonathan Deen HRU Ft. Madison



Allyson Church PPO I Burlington

"Good teams become great ones when members know and trust each other."

Phil Jackson, 11-time NBA Champion Coach



Kollin Alfred Executive Officer Burlington



Colby Kreiss Residential Supervisor Ottumwa



Dena DeVore Secretary Ottumwa



Breanna Rosas Residential Officer Burlington



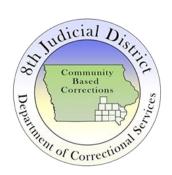
Haley Smothers Residential Officer Ottumwa



Thilea McGill Secretary Centerville



Greg Riley PPO II Ottumwa



Retirees



PPO II Jack Baker

Jack joined the District as an Residential Advisor on September 13, 1991 at the Ottumwa Residential Facility, shortly after it opened. On November 5, 1999, Jack was promoted to a PPO II, a position he held until his retirement from the District on September 28, 2017.

After you climb the mountain, you get to enjoy the view.

Anonymous



PPO II Mike Schakel

Mike started with District on November 4, 1987, as a PPO located in the Oskaloosa Office. Except for a short time in the Ottumwa Office, Mike remained at the Oskaloosa office until his retirement on September 29, 2017.



Secretary Connie Micetich

Connie began with the District on September 9, 1984, as secretary for the Centerville office. Later in her career she also provided secretarial support for the District's Iowa Domestic Abuse Program. Her well rounded knowledge served the District well until her retirement on December 28, 2017.



IN MEMORIUM

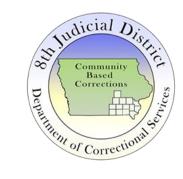
Our friend and colleague, Chris Baker, passed away unexpectedly on April 22, 2018. Chris was the Executive Officer on the District's Leadership Team at that time, and had previously held positions as a Program Monitor and Treatment Coordinator with our department. He was so intelligent, so helpful, and so creative, so --- Chris. He touched so many of us, in the way we needed at the time. We miss him dearly.



Pictured are staff members and friends who attended a luncheon in celebration of Chris.



Chris D. Baker 1956 - 2018



Staff Quick Facts

Number of Employees by LocationBurlington39Ottumwa41Central Region14Western Region8Eastern Region10Total112

Number of Employees by Job Type

| Administrative Staff | 7 | |
|-------------------------------|----------|--|
| Supervisory Staff | 9 | |
| Residential Officers | 37 | |
| Probation and Parole Officers | 29 | |
| Special Services | 14 | |
| Secretarial Staff | 10 | |
| Food Service | <u>6</u> | |
| Total | 112 | |

Diversity of Workforce

| Female | 46% |
|-----------------|-----|
| People of Color | 5% |

Executive Staff

Daniel T. Fell, District Director

Gary B. Peitz,

Assistant District Director

Vince Remmark,

Division Manager

Linda Norton,

Executive Officer

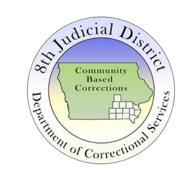
Kristina Jones,

Administrative Officer

Jenny Roberts,

Administrative Assistant

At the end of FY 2018, there were 112 staff members employed by the District.



Board of Directors

Richard C. Reed

Chairperson (Executive Committee) Board of Supervisors Fairfield, IA 52556

Jim Cary

Board of Supervisors Burlington, IA 52601

Neal Smith

Board of Supervisors Centerville, IA 52544

Ron Fedler

Board of Supervisors Ft. Madison, IA 52627

Mark Doland

Board of Supervisors Oskaloosa, IA 52577

Larry Wilson

(Executive Committee) Board of Supervisors Montezuma, IA 50171 Jerry Parker

Board of Supervisors Ottumwa, IA 52501

Michael Berg

(Executive Committee) Board of Supervisors Sigourney, IA 52591

Gary See

Board of Supervisors Mt. Pleasant, IA 52641

Ron Bride

Board of Supervisors Bloomfield, IA 52537

Chris Ball

Board of Supervisors Wapello, IA 52653

John Hughes

Board of Supervisors Albia, IA 52531

Robert Waugh

Board of Supervisors Keosauqua, IA 52565 Jack Seward, Jr. Board of Supervisors

Washington, IA 52353

Judiciary Members:

Brad Turner, Sheriff

Louisa Co. Law Center Wapello IA 52653

Myron Gookin, Judge

(Executive Committee) Fairfield, IA 52556

Citizen Members:

Pastor Richard Dutzer

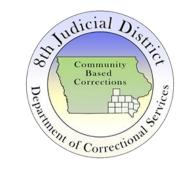
(Executive Committee) Burlington, IA 52601

Vacant

District 8A



Richard C. Reed, Board Chairperson



The Department's Board of Directors meet on the second Wednesday in January, June, September, and December. In the interim between meetings, the Executive Board can meet to ensure business is handled promptly. This is a brief summary of key items and significant actions taken at each meeting.

September, 2017

- * FY 17 final budget approved.
- * FY 18 amended budget proposal approved.
- * FIS-17 (Credit Card policy) approved.
- * An updated Table of Organization was approved.
- * Residential Programming presentation by management and two clients.
- * Employee Appreciation Day briefing.

December, 2017

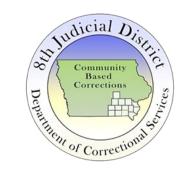
- Victim Services presentation.
- * FY 18 budget update.
- * State Auditor's report reviewed.
- * Director's evaluation given to Board members.

January, 2018

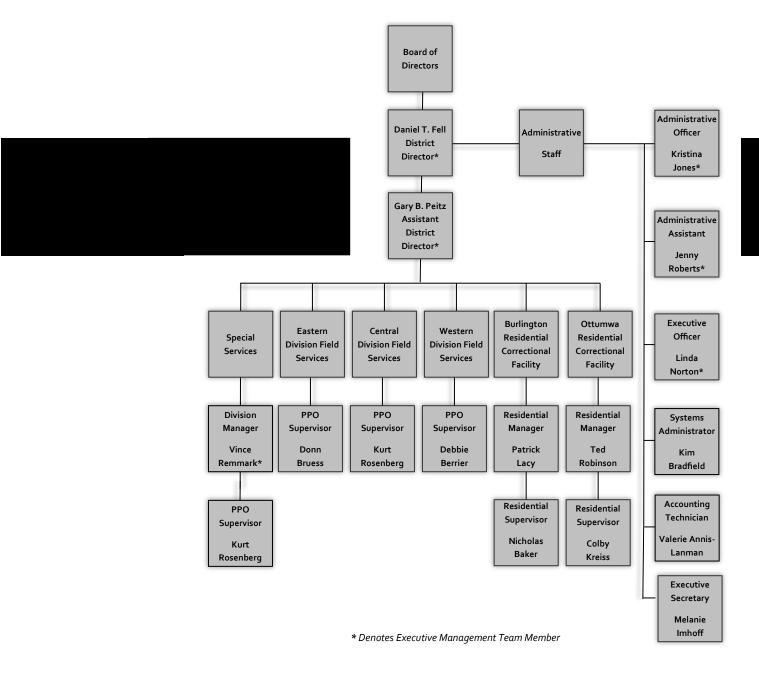
- * Election of Officers completed.
- * Appointments to the Board made by order from the Chief Judge.
- District overview presentation.
- * FY 18 budget update.
- * PERS-41 (Employee Goodwill Fund policy) approved.
- * Director's evaluation completed.

June, 2018

- * Computer Voice Stress Analyzer presentation.
- * FY 18 budget update.
- * FY 19 budget preview/forecast.
- * Purchase of Service Agreement with IDOC approved.
- Parole policy and procedure manual approved.
- PERS-42 (Workplace Violence policy) approved.
- * Memorial observed for staff member Chris Baker, who recently passed unexpectedly.

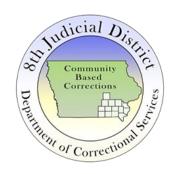


Agency

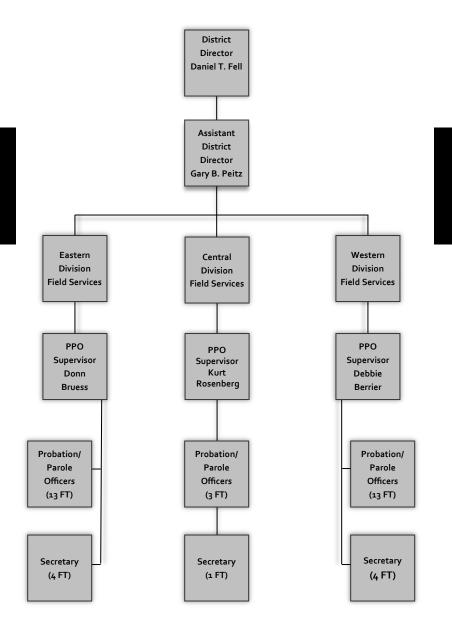


"Success is not final; failure is not fatal. It is the courage to continue that counts."

Winston Churchill



Field Services



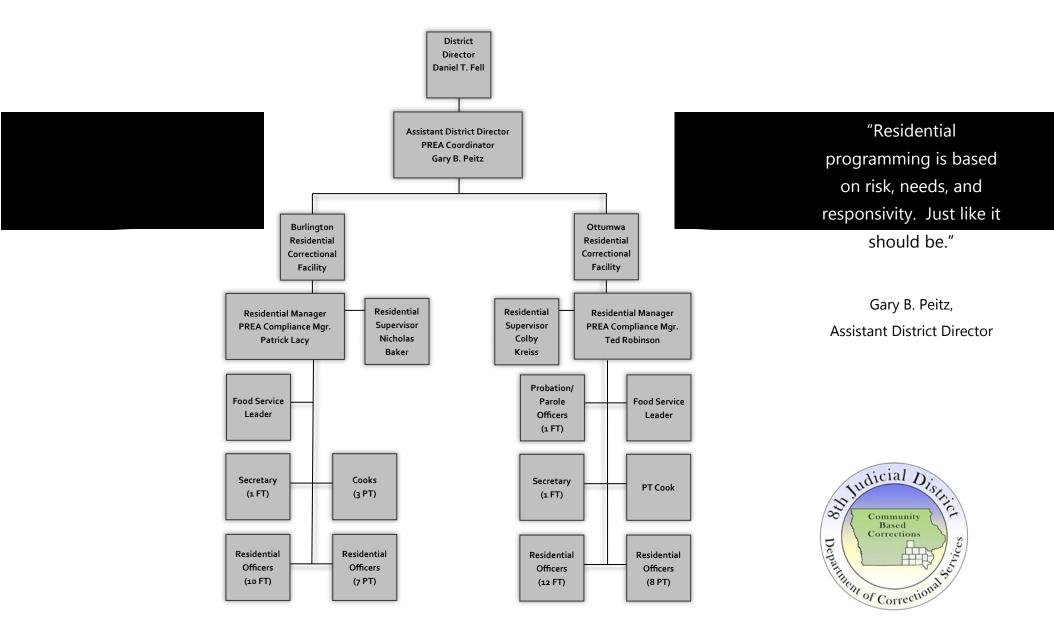
"The majority of the District's clients are on field supervision, so doing quality work here,

equals significant results..."

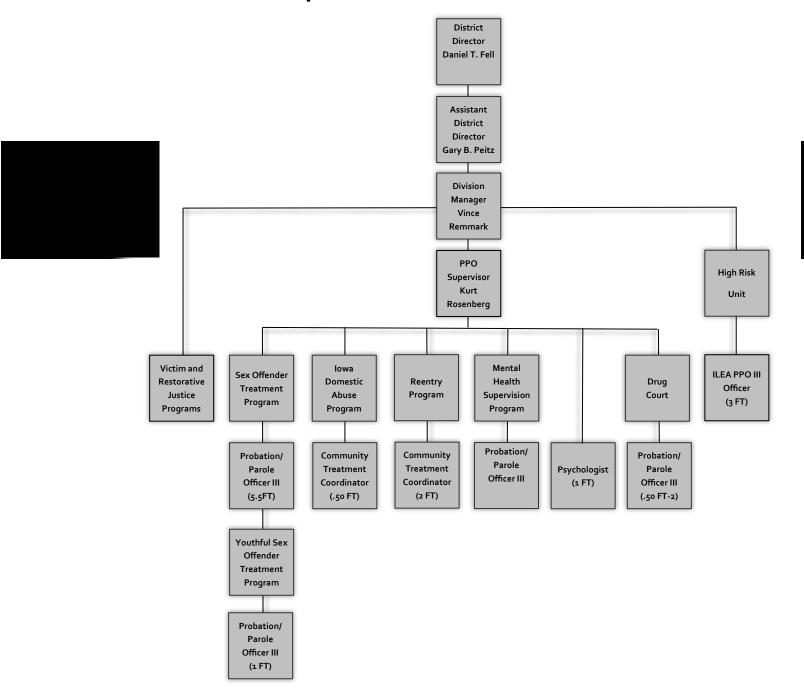
Daniel T. Fell, District Director



Residential Services

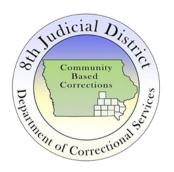


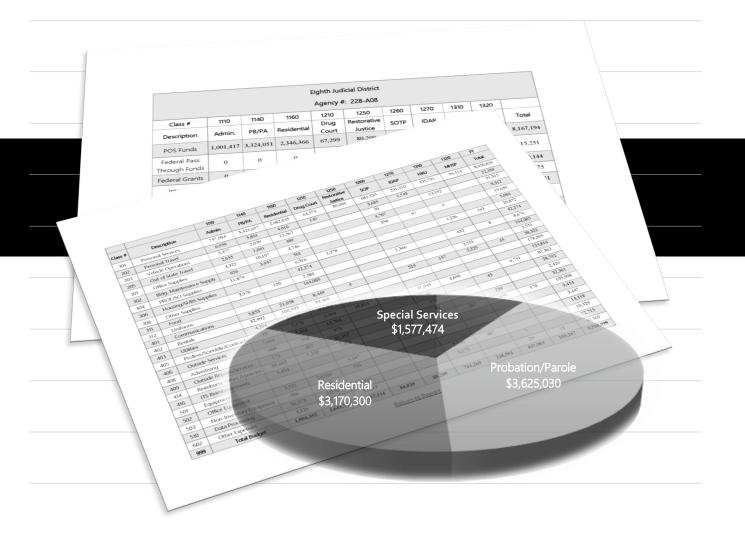
Special Services



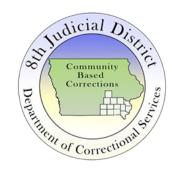
I MAKE A DIFFERENCE

Unofficial
Department
Motto





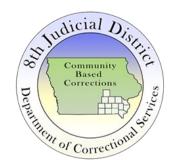
District Facts



Client Quick Facts

| Field Services | | Simple Misdemeanor | 3 |
|---------------------------------------|----------|---------------------------------------|------------|
| Probation (includes compact) | 1,717 | Special Sentence | 103 |
| Parole (includes compact) | 347 | Other | <u>158</u> |
| Pretrial Release w/Supervision | 315 | Field Services Sub-Total: | 2,487 |
| Special Sentence | 103 | | |
| Other | <u>5</u> | Offenses- Residential Facilities | |
| Field Services Sub-Total: | 2,487 | Felony | 100 |
| | | Aggravated Misdemeanor | 13 |
| Residential Facilities | | Special Sentence | 14 |
| Probation | 54 | Other | <u>4</u> |
| OWI Continuum | 1 | Residential Facilities Sub-Total: 131 | |
| Federal | 3 | | |
| Work Release | 57 | District Total | 2,618 |
| Special Sentence | 12 | | |
| Other | <u>4</u> | Client Gender | |
| Residential Facilities Sub-Total: 131 | | Women | 26% |
| | | Men | 74% |
| District Total | 2,618 | Not Indicated | <1% |
| Offenses- Field Services | | Client Race | |
| Felony | 1,676 | Black | 10% |
| Aggravated Misdemeanor | 427 | White | 89% |
| Serious Misdemeanor | 120 | Other/Unknown | 1% |

The total number of field and residential clients increased from 2,471 to 2,487 in FY 2018.



Average Daily Costs

Residential Supervision Residential Services \$65.72 **Field Supervision** Pretrial Release \$3.35 \$4.97 Probation/Parole **Specialty Supervision Drug Court** \$11.04 Low-Risk Probation \$ 0.38 Mental Health Supervision Minimum-Risk Probation \$ 0.74 Sex Offender Treatment \$17.30

Intervention Services

Iowa Domestic Abuse Program \$ 0.71

Other Services

Pretrial Interviews

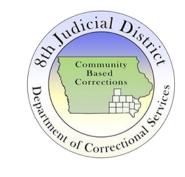
(Cost Per Interview) \$45.40

Presentence Investigations

(Cost Per PSI Report) \$550.14

In FY 2018, the average daily cost to supervise a residential client was \$65.72 compared to

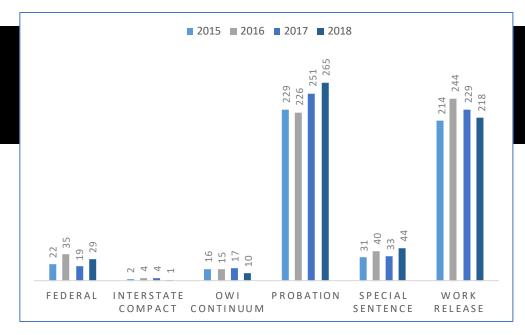
\$68.97 in FY 2017.



^{*} The average daily cost for the Mental Health Supervision Program is included as part of Probation and Parole Services listed under Field Supervision.

^{**}See Appendix 7 for details

Residential Services

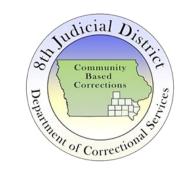


There was a 33 percent increase in the number of special sentence clients receiving residential services compared to 2017.

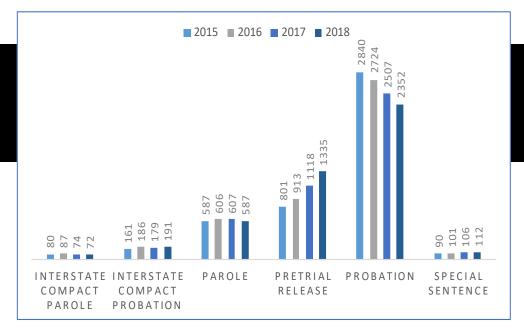
The

District 's two residential

facilities, located in Ottumwa and Burlington, provide a variety of residential supervision services to clients. This year the number of federal clients assigned to residential supervision jumped from 19 to 29— up 53 percent. That upsurge is more significant for the guaranteed higher rates of rent collection than the increased number of clients. The number of probation and special sentence clients served this year also increased. For a more detailed breakdown of all residential services, see Appendix 1.



Field Services



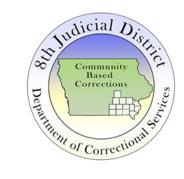
Maintaining a steady trend, the total number of pretrial release clients increased by 217

In FY 2018.

Overall,

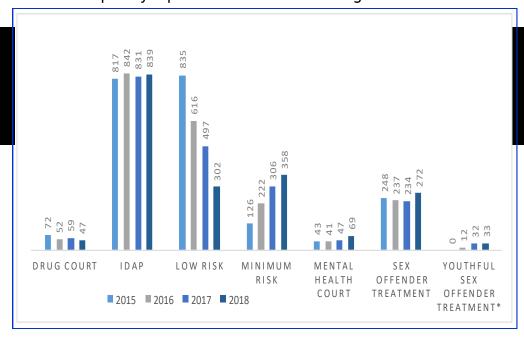
the number of

probationers receiving field supervision services in the District continued to drop with a 6 percent decrease in 2018 while the number of pretrial release clients served increased again this year continuing a three-year trend. The number of clients with special sentences remains stable while parole cases fell nearly 4 percent during the reporting period. For more information, see Appendix 2.



Supervision Programs

Specialty Supervision and Intervention Programs

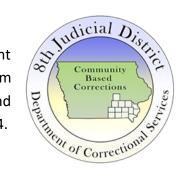


The number of clients in the Mental Health Court Program grew by 47% in FY 2018.

The

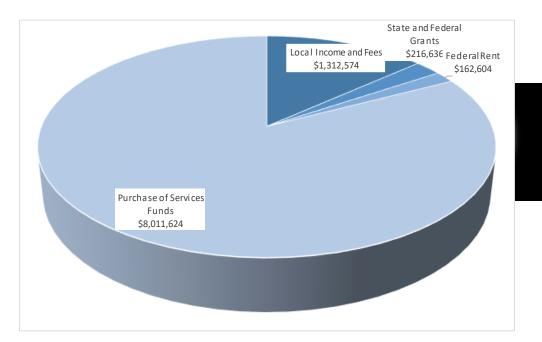
Mental Health Court

Program served an additional 22 more clients than the previous year amounting to a 47 percent increase. In 2018, the number of clients served by the sex offender treatment program jumped from 234 to 272, which is a 16 percent increase. The Low-Risk Program continued its downward trend dropping to 302 clients served compared to 497 last year. For more information, see Appendix 3 and 4.



^{*}The Youthful Sex Offender Treatment Program began in 2016.

Revenue Sources

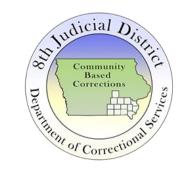


In FY 2018, District revenue sources totaled just over \$10 million.

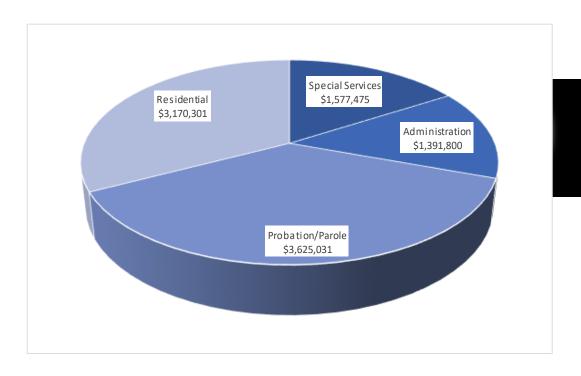
While

the largest portion

of the District's funding — 80 percent— is derived from a State of Iowa General Fund appropriation (POS Funds), the remaining funds, excluding carryover, are generated through federal rent, state and federal grants, and the collection of other monies such as local income, client fees and enrollment fees. Collecting local income and fees is critical to the District and those efforts produced a modest increase of less than 1 percent over last year. Federal Rent income increased 13 percent compared to last year's figure of \$143,742. Funding through state and federal grants decreased to \$216,636 compared to the previous year's total of \$258,768. For more details, see Appendix 5.



Expenditures

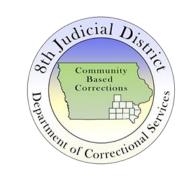


Personal Services comprise 88 % of the District's total expenditures.

Overall,

expenditures decreased by

2 percent during the year to \$9,764,606. Personal Services, or the cost of personnel, continue to comprise the majority of those expenditures at a cost of \$8,613,183 which is a 2 percent increase over last year's total of \$8,792,506. For an itemized list of expenditures, see Appendix 6.



Appendices



Residential Supervision Status

| Residential Supervision Status | Active at Start | New Admits | Closures | Active at End | Clients Served |
|--------------------------------|-----------------|------------|----------|---------------|-------------------|
| Federal | 7 | 22 | 17 | 3 | 29 |
| Interstate Compact—Parole | | | 1 | | |
| Interstate Compact—Probation | | 1 | | | 1 |
| Jail (Designated Site) | | 1 | | | 1 |
| OWI Continuum | 3 | 7 | 9 | 1 | 10 |
| Parole | 5 | 17 | 13 | 4 | 22 |
| Pretrial Release Supervision | | 2 | 1 | | 2 |
| Probation | 68 | 197 | 114 | 54 | 265 |
| Special Sentence | 7 | 37 | 20 | 13 | 44 |
| Work Release | 48 | 170 | 119 | 57 | 218 |
| Totals: | 138 | 454 | 294 | 132 | 592 |

Field Supervision Status

| Supervision Status | Active at Start | New Admits | Closures | Active at End | Clients Served |
|------------------------------------|--------------------|------------|----------|---------------|-------------------|
| Interstate Compact Parole | 44 | 28 | 30 | 37 | 72 |
| Interstate Compact Probation | 100 | 91 | 67 | 119 | 191 |
| OWI Continuum | | 4 | | 2 | 4 |
| No Correctional Supervision Status | 3 | 4 | 3 | 3 | 7 |
| Parole | 339 | 248 | 281 | 309 | 587 |
| Pretrial Release With Supervision | 284 | 1051 | 845 | 315 | 1335 |
| Probation | 1617 | 735 | 675 | 1596 | 2352 |
| Special Sentence | 87 | 25 | 23 | 103 | 112 |
| Total: | 2474 | 2186 | 1924 | 2484 | 466 0 |

Specialty Supervision

| Specialty | Active at Start | New Admits | Closures | Active at End | Clients Served |
|--|--------------------|------------|----------|---------------|-------------------|
| CCUSO Pre-Trial | 0 | 2 | 2 | | 2 |
| Drug Court Supervision | 29 | 18 | 25 | 22 | 47 |
| Federal BOP | 3 | 18 | 17 | 4 | 21 |
| Federal Public Law | 2 | 9 | 8 | 3 | 11 |
| Global Positioning-Satellite | 113 | 300 | 279 | 140 | 413 |
| Home Confinement– Federal | 2 | 13 | 12 | 3 | 15 |
| Intensive Supervision | | 2 | 1 | 1 | 2 |
| Intensive Supervision-Pretrial Release | | 2 | | 2 | 2 |
| Intensive Supervision-Sex Offenders | 117 | 155 | 127 | 147 | 272 |
| Low Risk Probation | 257 | 45 | 160 | 142 | 302 |
| Mental Health Court | 20 | 49 | 49 | 20 | 69 |
| Minimum Risk Program | 211 | 147 | 138 | 224 | 358 |
| OWI Pre-Placement | | 4 | 3 | 1 | 4 |
| SCRAM Remote Breath | | 1 | 1 | | 1 |
| SCRAM (Secure Continuous Remote Alcohol Monitor) | 5 | 6 | 13 | | 11 |
| Transitional Release Program (TRP) | | 26 | 23 | 3 | 26 |
| Weekend Dorm Sanction | | 6 | 6 | | 6 |
| Youthful Sex Offender Treatment Program | 20 | 13 | 15 | 18 | 33 |
| Total Specialties: | 779 | 816 | 879 | 730 | 1595 |

Intervention Programs

| Intervention Program | Active at Start | New Admits | Closures | Active at End | Clients Served |
|--|--------------------|---------------|----------|---------------|-------------------|
| Drug Court Program | 27 | 14 | 11 | 28 | 41 |
| Iowa Domestic Abuse Program | 716 | 123 | 68 | 756 | 839 |
| OWI Program | 3 | 8 | 9 | 2 | 11 |
| Pretrial Supervision If Bond Posted | 3 | 203 | 169 | 37 | 206 |
| Sex Offender Program | 143 | 78 | 60 | 158 | 221 |
| Sex Offender Registry Modification Evaluation— Not On Supervision | | 1 | | 1 | 1 |
| Sex Offender Registry Modification Evaluation— On Supervision | | 1 | | 1 | 1 |
| Youthful Sex Offender Treatment Program` | 20 | 16 | 18 | 18 | 36 |
| Totals: | 912 | 444 | 335 | 1001 | 1356 |

FY 2018 Revenue Sources

Eighth Judicial District

Agency #: 228-A08

| Class # | 1110 | 1140 | 1160 | 1210 | 1250 | 1260 | 1270 | 1310 | 1320 | FY 18 |
|-------------------------------|--------------|--------------|--------------|---------------|------------------------|------------|------------|------------|-----------|---------------|
| Description | Admin. | PB/PA | Residential | Drug Court | Restorative Justice | SOTP | IDAP | HRU | MHSP | Total |
| POS Funds | 1,331,640.46 | 3,391,722.95 | 2,033,577.63 | 115,990.09 | 39,934.64 | 598,871.21 | 154,674.36 | 269,923.31 | 75,289.35 | 8,011,624.00 |
| Federal Pass Through Funds | | | | 4,365.00 | | | | | | 4,365.00 |
| Federal Grants | | | | | | 212,271.31 | | | | 212,271.31 |
| Interest | 13,928.79 | | | | | | | | | 13,928.79 |
| Client Fees | | | 909,640.40 | | | | | | | 909,640.40 |
| Local Income | | | 24,799.99 | 1,832.49 | | 50,409.71 | 38,977.18 | | | 116,019.37 |
| Enrollment Fees | | 233,307.74 | 39,678.26 | | | | | | | 272,986.00 |
| Federal Rent | | | 162,604.64 | | | | | | | 162,604.64 |
| Carry-Over | 46,231.20 | | 301,584.51 | 2718.75 | | 3,522.36 | | 8,695.00 | | 362,751.82 |
| Total Revenue | 1,391,800.45 | 3,625,030.69 | 3,471,885.43 | 124,906.33 | 39,934.64 | 865,074.59 | 193,651.54 | 278,618.31 | 75,289.35 | 10,066,191.33 |

FY 2018 Expenditures

| | | 1110 | 1140 | 1160 | 1210 | 1250 | 1260 | 1270 | 1310 | 1320 | FY17 |
|-------|------------------------------|--------------|--------------|--------------|------------|---------------|------------|------------|------------|-----------|--------------|
| Class | Description | Admin. | PB/PA | Residential | Drug Court | Rest. Justice | SOP | IDAP | HRU | MHSP | Total |
| 101 | Personal Services | 1,166,414.80 | 3,405,201.52 | 2,635,360.87 | 105,023.53 | 39,934.64 | 753,656.56 | 189,788.19 | 249,405.46 | 68,398.23 | 8,613,183.80 |
| 202 | Personal Travel | 5,618.67 | 8,290.66 | 2,468.29 | 291.4 | | 5,261.65 | 3,744.46 | 2174.65 | 110 | 27,959.78 |
| 203 | Vehicle Operations | 3,161.69 | 1226.83 | 11,022.54 | | | | | 17,792.32 | | 33,203.38 |
| 205 | Out of State Travel | | | | | | 3,991 | | | | 3,991.07 |
| 301 | Office Supplies | 7,107.05 | 10,890.02 | 7,038.74 | | | 208.14 | 21.8 | 1442.49 | | 26,708.24 |
| 302 | Bldg. Maintenance Supply | 709.95 | 2,439.96 | 138.46 | | | | | | | 3,288.37 |
| 304 | PROF/SCI Supplies | | 7,593.40 | 8,993.52 | | | | | 701.15 | | 17,288.07 |
| 306 | Housing/SUBS Supplies | | | 41,995.53 | | | | | | | 41,995.53 |
| 308 | Other Supplies | 407.52 | 770.52 | 2,988.69 | | | 1184.88 | | 3,382.46 | 71.95 | 8,806.02 |
| 311 | Food | | | 152,010.64 | | | | | | | 152,010.64 |
| 312 | Uniforms | | | 856.34 | | | | | 1,824.27 | | 2,680.61 |
| 401 | Communications | 7,642.99 | 23,038.91 | 9,740.96 | 2.29 | | 754.32 | 17.41 | 1155.45 | 50.49 | 42,402.82 |
| 402 | Rentals | 40,837.80 | 108,741.46 | 51,226.25 | | | | | | | 200,805.51 |
| 403 | Utilities | | 31,643.34 | 105,282.18 | | | | | | | 136,925.52 |
| 405 | Profess/Scientific/Contracts | 16784.98 | 3,485.00 | 6,779.50 | 19,589.11 | | 91,224.09 | | 235 | 6,621.00 | 144,718.68 |
| 406 | Outside Services | 3,628.81 | 8,981.92 | 12,497.40 | | | 275.97 | | 12 | | 25,396.10 |
| 408 | Advertising | 273.66 | 734.66 | 1,629.05 | | | | | | | 2,637.37 |
| 409 | Outside Repairs/Services | 151.15 | 279.36 | 53,051.31 | | | | | | | 53,481.82 |
| 414 | Reimburse Other Agencies | 92,032.18 | 2,199.24 | 2,153.40 | | | 614.99 | 79.68 | 175.13 | 37.68 | 97,292.30 |
| 416 | ITS Reimbursements | 8,203.92 | | | | | | | | | 8,203.92 |
| 501 | Equipment | | | | | | | | | | 0.00 |
| 502 | Office Equipment | 2,197.14 | 656.22 | 95 | | | | | 126.36 | | 3,074.72 |
| 503 | Non-Inventory Equipment | 198 | | 280.21 | | | | | 34.99 | | 513.20 |
| 510 | Data Processing | 23,143.96 | 2,447.88 | 4,197.76 | | | 7887.92 | | 156.58 | | 37,834.10 |
| 602 | Other Expenses | 13,286.18 | 6,409.79 | 60,494.28 | | | 15 | | | | 80,205.25 |
| 999 | Total Budget | 1,391,800.45 | 3,625,030.69 | 3,170,300.92 | 124,906.33 | 39,934.64 | 865,074.59 | 193,651.54 | 278,618.31 | 75,289.35 | 9,764,606.82 |

Average Daily Costs

| Field Supervision | |
|-------------------------------------|---------|
| Pretrial Release with Supervision | |
| Average Number of Clients Served | 402 |
| Average Cost Per Day Per Client | \$3.35 |
| | |
| Probation/Parole Supervision | |
| Average Number of Clients Served | 1,686 |
| Average Cost Per Day Per Client | \$4.97 |
| | |
| Specialty Supervision | |
| Probation/Parole Intensive Services | |
| Average Number of Clients Served | 0 |
| Average Cost Per Day Per Client | \$0.00 |
| | |
| Low Risk Probation | |
| Average Number of Clients Served | 188 |
| Average Cost Per Day Per Client | \$0.38 |
| | |
| Minimum Risk Probation | |
| Average Number of Clients Served | 254 |
| Average Cost Per Day Per Client | \$0.74 |
| | |
| Sex Offender Treatment Program | |
| Average Number of Clients Served | 137 |
| Average Cost Per Day Per Client | \$17.30 |
| | |
| Drug Court | |
| Average Number of Clients Served | 31 |
| Average Cost Per Day Per Client | \$11.04 |

| Intervention Services | |
|----------------------------------|----------|
| Iowa Domestic Abuse Program | |
| Average Number of Clients Served | 750 |
| Average Cost Per Day Per Client | \$0.71 |
| | |
| Residential Services | |
| Residential | |
| Average Daily Population | 132.17 |
| Average Cost Per Day Per Client | \$65.72 |
| | |
| Other Services | |
| Pretrial Interviews | |
| Number of Interviews | 193 |
| Cost Per Interview | \$45.40 |
| | |
| Presentence Investigations | |
| Number of Investigations | 942 |
| Cost Per PSI | \$550.14 |